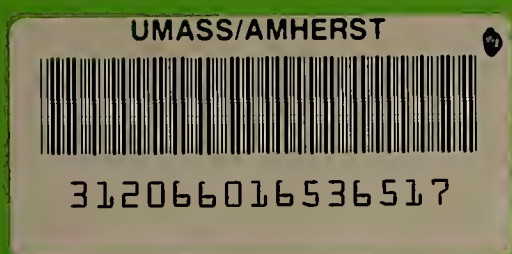


COMMONWEALTH OF MASSACHUSETTS



COMMUNITY ENTERPRISE ECONOMIC DEVELOPMENT PROGRAM

DIRECTORY OF EOCD-FUNDED COMMUNITY DEVELOPMENT CORPORATIONS

WILLIAM F. WELD, GOVERNOR
ARGEO PAUL CELLUCCI, LT. GOVERNOR

MARY L. PADULA, CABINET SECRETARY
EXECUTIVE OFFICE OF COMMUNITIES AND DEVELOPMENT

ADMINISTERED BY THE
DIVISION OF SOCIAL AND ECONOMIC OPPORTUNITY

BUREAU OF NEIGHBORHOOD SERVICES
AND ECONOMIC OPPORTUNITY

OCTOBER, 1994

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EXECUTIVE OFFICE OF COMMUNITIES & DEVELOPMENT



William F. Weld, Governor

Argeo Paul Cellucci, Lt. Governor

Mary L. Padula, Cabinet Secretary

Dear Readers:

On behalf of the Weld-Cellucci Administration, I am pleased to provide the Directory of Community Development Corporations (CDCs), funded by the Executive Office of Communities and Development through the Community Enterprise Economic Development (CEED) program.

Massachusetts CDCs are at the forefront in helping to revitalize economically distressed neighborhoods, improving the quality of life for low-income families and individuals in cities and towns across the Commonwealth.

This Directory provides comprehensive information about CEED grantees including neighborhood revitalization issues identified by each CDC, CDC-sponsored projects and programs, and recent CDC accomplishments in developing rental and home ownership opportunities, and in creating economic development activities in their respective neighborhoods.

If you are interested in obtaining more information about any of the listed agencies, please contact the CDC directly, or EOCD's Bureau of Neighborhood Services and Economic Opportunity (BNSEO) at (617) 727-7004.

Sincerely,

A handwritten signature in dark ink, appearing to read "M. Padula", written over a horizontal line.

Mary L. Padula
Cabinet Secretary

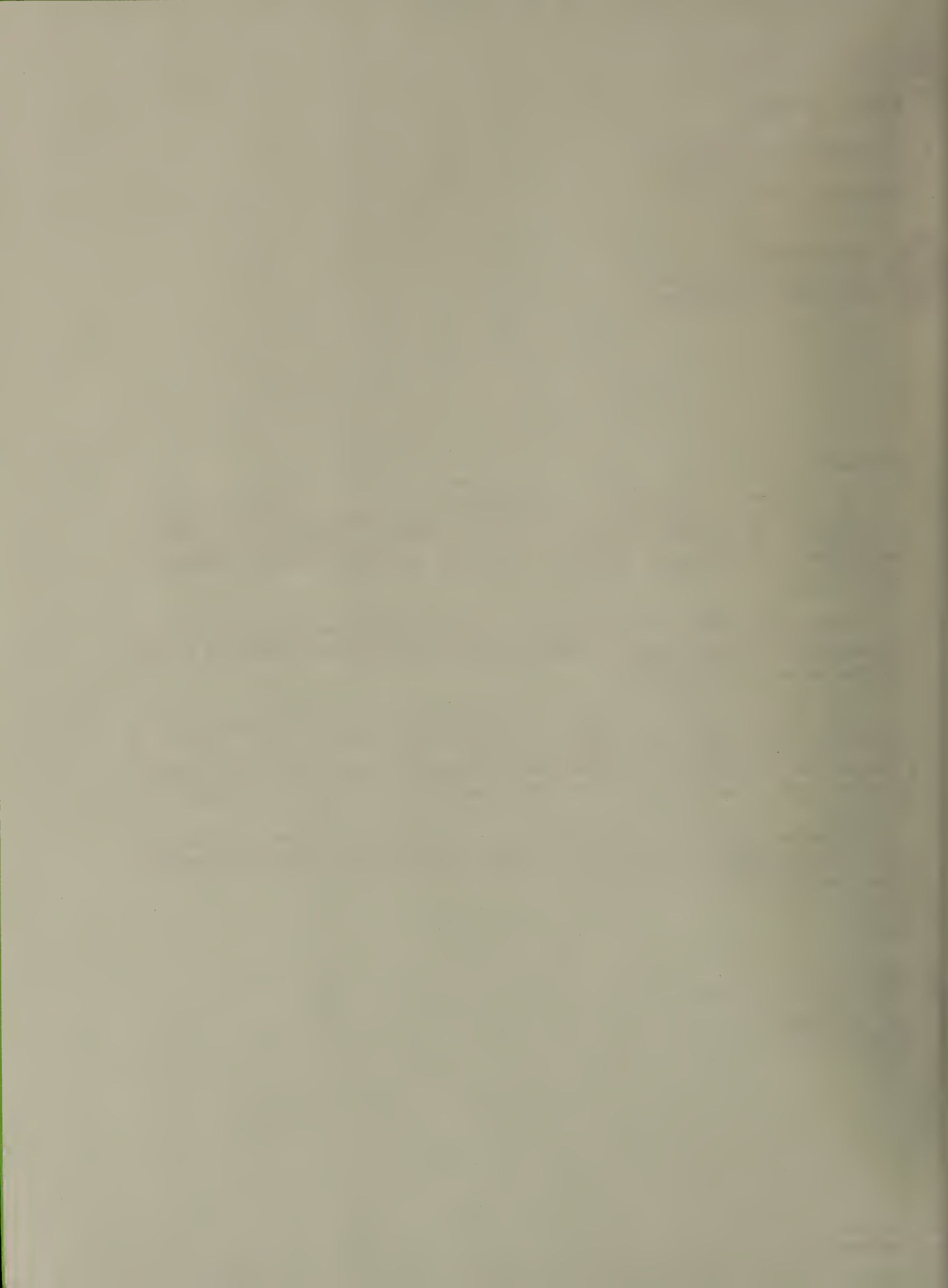


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INTRODUCTION

The Community Enterprise Economic Development (CEED) Program was established by the Massachusetts State Legislature in 1978 to assist Community Development Corporations (CDCs) rebuild and maintain strong neighborhoods, and enhance the overall socio-economic health of the Commonwealth. Administered by the Bureau of Neighborhood Services and Economic Opportunity (BNSEO), the CEED program plays an important role in neighborhood revitalization.

COMMUNITY DEVELOPMENT CORPORATIONS

A Community Development Corporation (CDC), for purposes of the CEED program, is a community or neighborhood-based, not-for-profit organization directed by area residents. CDCs are formed to guide local reinvestment and revitalization in economically distressed communities and neighborhoods to improve the quality of life for low-income target area residents.

A CDC is comprised of area residents, local business owners, and representatives of local organizations. Members and directors of the CDC are responsible for establishing the organization's goals and objectives consistent with priorities determined by target area residents.

CDCs provide investment opportunities in areas where traditional development financing is limited, and ensure that development is carried out in terms acceptable to target area residents.

ELIGIBILITY CRITERIA

CDCs are eligible to receive CEED funding if they meet the following criteria:

Non-Profit Status

1. Duly incorporated under Chapter 180 of the Massachusetts General Laws, and formed for the purpose of conducting services and activities normally provided by a community development corporation.
2. Certified as a tax exemption organization by the U.S. Internal Revenue Service under section 501(c)(3) of the Internal Revenue Code of 1954, or have secured an agency that is 501(c)(3) certified to act as fiscal agent and contracting representative.

Membership

A CDC's membership must be representative of its target area, open to all area residents who are 18 years or older, and to non-residents who work or own a business in the CDC's target area.

Board of Directors

A Board of Directors must be established to govern the policy decisions of the CDC. Not less than 51 % of the Board must be elected by area residents who are members of the CDC. Low-income residents should comprise at least one-third of the Board. Minority representation on the Board should, as a minimum, equal the percentage of minority population in the CDC's target area.

Location/Target Area

CDCs must define a specific geographic target area from which the membership will be drawn. The area should conform to one or more existing political district(s) such as a ward, precinct, town, city, county, or congressional district.

The CDC must designate at least one target area. A target area represents the specific location where CDC activities, business ventures, and program benefits will be concentrated. A target area is defined as follows:

- an area where the median family income of residents is 85 % below the reported level for the region; and
- an area having a high unemployment rate, a declining tax base, and widespread reliance on public assistance.

CEED ACTIVITIES

Initiatives of the CEED program include:

- Creation of affordable rental and home ownership opportunities;
- Commercial and industrial development;
- Small business development and technical assistance;
- Creation of employment and training opportunities for low-income residents;
- Youth development;
- Neighborhood crime prevention;
- Education; and
- Public infrastructure improvements.

For FY'95, the Massachusetts Legislature appropriated \$700,000 for awards to CDCs. The following is a profile of each agency funded for the fiscal year 1995.

AGENCY: Allston-Brighton Community Development Corporation
161 Harvard Avenue
Allston, MA 02134
Telephone: (617) 787-3874

EXECUTIVE DIRECTOR: Robert Van Meter

BOARD PRESIDENT: Hilary Coach

DATE INCORPORATED: 1980

SERVICE AREA: Allston, Brighton

OF BOARD SEATS: 18

NEIGHBORHOOD REVITALIZATION ISSUES:

- Distressed investor-owned condominiums
- Expiring use restriction
- Home ownership opportunities
- Rehabilitation of small properties
- Small business lending
- Youth development
- Open space enhancement
- Construction of new community centers

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The Small Business Loan Fund provides loans and technical assistance planning and financial systems to small businesses in Allston/Brighton. Loans range from \$1,000 - \$15,000.
- The Condominium Stabilization Project provides affordable home ownership opportunities for moderate-income buyers targeting 7,500 available condominium units in Allston/Brighton. A 2-step strategy includes: 1) working with the Federal National Mortgage Association (Fannie Mae) and local lenders to make mortgage financing available to potential home buyers, and 2) co-sponsoring a training for first-time home buyers. Education and information is provided to assist potential low and moderate-income buyers secure mortgage financing.

RECENT ACCOMPLISHMENTS:

- Completed the Ashford Street Lodging House in 1993, which provides 11 units of affordable housing.
- Completed the 33-unit Carol Avenue tenant cooperative.
- Assisted in the creation of Allston-Brighton Healthy Boston Coalition.

AGENCY: Asian Community Development Corporation
360-B Tremont Street
Boston, MA 02116
Telephone: (617) 482-2380

CHIEF EXEC. OFFICER: Carol Lee

BOARD PRESIDENT: Jacquie Kay

DATE INCORPORATED: 1987

SERVICE AREA: Chinatown

OF BOARD SEATS: 18

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable home ownership opportunities
- Job creation and retention
- Economic development
- Public safety
- Open space

PROJECTS AND PROGRAMS:

- Construction of the Oak Terrace Housing Project will provide 88 units of rental housing and community open space for low-income families and market rate tenants. Construction is scheduled to be completed in the winter of 1994.
- Chinatown Small Business Loan Fund provides micro-enterprise loans for small business development with loans ranging from \$1,000 to \$15,000. Technical assistance is provided to develop entrepreneurial opportunities for long-term unemployed individuals.

RECENT ACCOMPLISHMENTS:

- Obtained financing for the \$13.3M Oak Terrace development, the first large scale affordable housing project in Chinatown since the 1980s.
- Obtained grant to establish the first Chinatown Small Business Development Project.
- Collaborated with the Chinatown Healthy Boston Coalition to organize the first Chinatown Economic Development town meeting in ten years.

AGENCY: Association for Basic Community Development and Education, Inc.
163 Linden Street, P.O. Box 2684
Pittsfield, MA 01202
Telephone: (413) 443-7045 or (413) 443-3933

EXECUTIVE DIRECTOR: Marshall Stores

BOARD PRESIDENT: Tanya Persip

DATE INCORPORATED: 1983

SERVICE AREA: West Side and Morning Side

OF BOARD SEATS: 15

NEIGHBORHOOD REVITALIZATION ISSUES:

- Unemployment
- Business disinvestment
- Rehabilitation and boarded up buildings
- Crime and drug problems

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The Educational Project of Life is an academic program designed to improve youth motivation and self-esteem. Students receive academic credit for participating during the summer months, as well as during the school year. Both programs utilize tutors and mentors.
- The Pittsfield Enterprise Collaborative provides business development training to low-income area residents. The Collaborative has provided two training classes which graduated 22 students. Two graduates have started businesses, and two others are completing the final stages relative to starting up a business.
- The Building Healthy Communities through Healthy Schools program operates in conjunction with the public school district to emphasize team building and parent leadership. The program promotes the concept of family, trains parents to effectively interact with the school system, and links teachers to services.
- The Multicultural Center is in the initial stage of development, and will be located in the West Side neighborhood. The Center will provide educational, cultural and entertainment programs, and develop partnerships with other area agencies.

RECENT ACCOMPLISHMENTS:

- Organized several neighborhood meetings, recruited additional members, and elected four new Board members.
- Obtained 501(c)(3) tax-exemption certification.
- Obtained funding support from the City of Pittsfield and other public and private sources.

AGENCY: Brightwood Development Corporation
2345 Main Street
Springfield, MA 01107
Telephone: (413) 781-2144

CHIEF EXEC. OFFICER: Heriberto Flores

BOARD PRESIDENT: Heriberto Flores

DATE INCORPORATED: 1977

SERVICE AREA: Springfield's North End

OF BOARD SEATS: 13

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Small business development
- Unemployment

PROJECTS AND PROGRAMS:

- The CDC has concentrated its efforts on minority business employment programs. The micro-loan program outreach effort includes brochures, speaking engagements, public postings, and news releases. The CDC provides training, technical assistance, and capital resources to start a business. The CDC sponsors meetings with local bankers and area business owners who are experiencing working capital problems.
- Construction of a shopping mall (La Plaza del Mercado) and a medical health center (Brightwood/Riverview Health Clinic) is expected to begin by November 1, 1994. Once completed, these projects will provide local residents with employment and business opportunities.

RECENT ACCOMPLISHMENTS:

- Assisted unemployed residents to obtain employment through the Minority Employment Program.
- Provided technical assistance and capital resources for six new area businesses.

AGENCY: Brockton Community Corporation
138 Main Street
Brockton, MA 02401
Telephone: (508) 599-6624

CHIEF EXEC. OFFICER: Jay Szklut

BOARD PRESIDENT: Jeanne Fuller-Jones

DATE INCORPORATED: 1992

SERVICE AREA: Brockton

OF BOARD SEATS: 19

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Job creation and retention
- Vacant and abandoned buildings
- Crime prevention

PROJECTS AND PROGRAMS:

- The Win Park Homes I is an affordable home ownership development program designed to assist low-income first-time home buyers.
- The Micro-Enterprise Loan Program is currently being developed, and will target small businesses located in Brockton's Edgar Playground neighborhood.

RECENT ACCOMPLISHMENTS:

- Purchased three vacant buildings, secured financing, and began rehabilitation. One building is currently under purchase and sales agreement with a low-income family.
- Sponsored three Home Buyer Counseling classes providing assistance to 85 individuals.

AGENCY: Coalition for a Better Acre
450 Merrimack Street
Lowell, MA 01852
Telephone: (508) 452-7523

EXECUTIVE DIRECTOR: Neal Newman

BOARD PRESIDENT: Angel Bermudez

DATE INCORPORATED: 1982

SERVICE AREA: The Acre neighborhood

OF BOARD SEATS: 15

NEIGHBORHOOD REVITALIZATION ISSUES:

- Elimination of abandoned buildings
- Crime and drugs
- Youth development
- Race relations

PROJECTS AND PROGRAMS:

- In collaboration with UMASS's Boston Gaston Institute, CBA has developed a minority business assistance program.
- Forty units of affordable housing will be developed as part of the Triangle Revitalization Action Campaign and acquisition of Resolution Trust Corporation properties.

PROJECT/PROGRAM HIGHLIGHTS AND ACCOMPLISHMENTS OF THE 90's:

- Created the Enterprise Development Center, a full service small business assistance center.
- Acquired industrial building and created incubator for small businesses.

AGENCY: Codman Square Neighborhood Development Corporation
628 Washington Street
Dorchester, MA 02124
Telephone: (617) 825-4224

EXECUTIVE DIRECTOR: James P. Ferris

BOARD PRESIDENT: Anne Stoddard

DATE INCORPORATED: 1981

SERVICE AREA: Codman Square neighborhood, bounded by Dorchester Avenue (east), Blue Hill Avenue (west), Gallivan Boulevard (south), and Columbia Road (north).

OF BOARD SEATS: 9

NEIGHBORHOOD REVITALIZATION ISSUES:

- Economic development
- Neighborhood stabilization
- Creation of affordable rental housing

PROJECTS AND PROGRAMS:

- The Economic Zone Program is a comprehensive economic development initiative targeted at the Codman Square Commercial District. The goal of the program is to improve the overall economic health of the community. The NDC expects to achieve these goals by linking with the Codman Square Commercial District to diversify the mix of goods and services in the Square; providing technical support for small local businesses; improving the physical appearance of substandard retail and office properties; improving the infrastructure of the Square to help support businesses; and working with residents, businesses, and non-profit job training agencies to create new job opportunities.
- The NDC is expanding its housing support programs, such as the Resident Resource Initiative and "At Home in Codman Square" to provide tenants with increased access to services and participation in the management of their housing.

RECENT ACCOMPLISHMENTS:

- Completed the Lithgow Block which included 21,000 square feet of commercial retail and office space and 31 units of mixed income housing.
- Completed the Washington Columbia I & II Apartments which provides 326 apartments for low and moderate-income families.
- Acquired and renovated 766 Washington Street into a 2-unit apartment building with ground floor space for the Ashmont Nursery School.
- The NDC served as project manager for the Codman Square Health Center to assist the Health Center with the renovation of the first phase of the new facility.
- Secured "Neighborhood Enterprise Zone" designation from the City of Boston.

AGENCY:

Community Development Corporation of Fitchburg
One Oak Hill Road
Fitchburg, MA 01420
Telephone: (508) 342-9561

EXECUTIVE DIRECTOR: Leasa Segura

BOARD PRESIDENT: Peter Bubon

DATE INCORPORATED: 1979

SERVICE AREA: Fitchburg

OF BOARD SEATS: 15

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable rental housing
- Lead paint
- Home ownership opportunities for low and moderate-income residents
- Employment opportunities
- Neighborhood crime

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The CDC operates a small business loan program, which also provides technical assistance to new entrepreneurs. The CDC has received funds from several area banks, the City of Fitchburg, the Chamber of Commerce, the Working Capital Network, and the Western Massachusetts Enterprise Funds to assist in this effort.
- In conjunction with the North Central Massachusetts Community Reinvestment Act Coalition, the City of Fitchburg, and the Montachusett Opportunity Council, the CDC administers the Home Ownership Opportunity Program (HOOP) and the Rehabilitation and Purchase Program (RAPP) in Fitchburg. The agency provides home buyer readiness seminars, including evaluating income, employment and credit history. Successful applicants typically invest 3% of the total price.
- In order to remove blight from the Cleghorn neighborhood, the CDC has identified a 12-unit abandoned condominium and six parcels which it will purchase and renovate. The Massachusetts Housing Finance Agency (MHFA), the City of Fitchburg, and the local housing authority are assisting in this endeavor.

RECENT ACCOMPLISHMENTS:

- Assisted 20 low-income families purchase their first home
- Provided housing for 20 males recovering from chemical dependency.
- Established an economic development program to provide entrepreneurial assistance to low and moderate-income area residents.

AGENCY: Dorchester Bay Economic Development Corporation
594 Columbia Road
Dorchester, MA 02125
Telephone: (617) 825-4200

EXECUTIVE DIRECTOR: James P. Lockett

BOARD PRESIDENT: Joan Tighe

DATE INCORPORATED: 1979

SERVICE AREA: North Dorchester and Eastern Roxbury

OF BOARD SEATS: 17

NEIGHBORHOOD REVITALIZATION ISSUES:

- Economic disinvestment
- Deterioration and abandonment of housing stock
- Decline of Upham's Corner
- Infrastructure improvements
- High unemployment

PROJECTS AND PROGRAMS:

- The CDC provides technical assistance and loans ranging from 1,000 to 15,000 to small businesses in the Upham's Corner commercial district.
- The CDC has ten foreclosed condominium units located in the Jones Hill neighborhood. These previously vacant 2-bedroom units were completely renovated and will be sold to low-income families for \$35,000.

RECENT ACCOMPLISHMENTS:

- Constructed 38 limited-equity cooperative housing units for low and moderate-income families on 2.9 acres of abandoned land.
- Renovated 281 units of subsidized low-income housing.
- Supported neighborhood coalition with the City of Boston's Healthy Boston Initiative, which produced a Multicultural Street Festival attended by over 2,000 area residents.
- Constructed 18 units of housing for moderate-income owner occupancy.
- Loaned a of total \$57,500 to four clients participating in the EDIC Small Business Fund component of the Small Business Assistance program.

AGENCY: Fenway Community Development Corporation
73 Hemenway Street
Boston, MA 02115
Telephone: (617) 267-4637

EXECUTIVE DIRECTOR: Barbara Burnham

BOARD PRESIDENT: Arlene Ash

DATE INCORPORATED: 1973

SERVICE AREA: The Fenway

OF BOARD SEATS: 18

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Employment opportunities
- Economic development

PROJECTS AND PROGRAMS:

- In an effort to employ neighborhood residents, the CDC coordinated the Walk-to-Work program with businesses and institutions along the Longwood Medical/academic area. The program's goal is to improve the Mission Hill and West Fenway housing stock, and make local housing opportunities available to LMA employees.
- Established the Fenway Employment Task Force to assist residents in obtaining employment.

RECENT ACCOMPLISHMENTS:

- Renovated 57 Hemenway Street which features four units for people with AIDS, seven units for people with special needs, and three units for clients of the Department of Mental Health.
- Established the Fenway Condominium Coalition to provide association members with technical assistance.
- Rehabilitated the Burbank Street condominiums into low and moderate-income housing.
- Completed West Fenway playground.

AGENCY: Franklin County Community Development Corporation
324 Wells Street
Greenfield, MA 01301
Telephone: (413) 773-3562

EXECUTIVE DIRECTOR: Kathleen Jaworski **BOARD PRESIDENT:** James Parcels

DATE INCORPORATED: 1979

SERVICE AREA: Franklin County and portions of North Worcester County

OF BOARD SEATS: 15

NEIGHBORHOOD REVITALIZATION ISSUES:

- Opportunities for low and moderate-income residents
- Rural economic development

PROJECTS AND PROGRAMS:

- A CDC-owned Business Venture is scheduled to open in the fall of 1994. The shop will market local farm and cottage industry products, and will provide marketing and sales opportunities for local low and moderate-income businesses and their employees.
- The Entrepreneurial Training and Business Lending program provides entrepreneurial training for low and moderate-income Franklin County residents. Activities include workshop trainings, peer lending, mentor matchmaking, and one-on-one technical assistance.

RECENT ACCOMPLISHMENTS:

- Administered small business loan program that provided over \$5M in loans to 180 local businesses which leveraged approximately \$23M in other investments creating and/or retaining over 800 jobs.
- Attracted \$1.8M in new loan capital from federal resources.
- Developed the Venture Center, a small business incubator, which has graduated three firms since 1990 and created 50 new jobs.
- Developed the Shea Theater, a community-based performance art center.
- Developed 92 units of affordable housing, including rental and first-time homebuyer opportunities, cooperative land trusts, homeless shelters, and housing for people with special needs.
- Coordinated downtown development strategy for Franklin County.

AGENCY: Greater Gardner Community Development Corporation
175 Connor Street, P.O. Box 1088
Gardner, MA 01440
Telephone: (508) 630-2975

EXECUTIVE DIRECTOR: Todd L. Shimkus

BOARD PRESIDENT: Rita Bourgeois

DATE INCORPORATED: 1992

SERVICE AREA: The Greater Gardner Region, Gardner, Ashburnham, Hubbardston, Templeton, Winchendon, Westminster.

OF BOARD SEATS: 12

NEIGHBORHOOD REVITALIZATION ISSUES:

- Revitalization of the Olde English Village housing complex
- Technical assistance to local entrepreneurs
- Create new job opportunities

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The CDC recently completed a needs assessment survey of 183 occupied units at the Olde English Village. An agreement was reached with the City and the owner of the Village properties for the development of a community center. The CDC plans to implement social services programs, such as food distribution, health or children programs on site. A health screening project for the tenants will be launched upon completion of the Community Center.
- In order to provide micro-loans to program participants, the CDC is collaborating with the City, Gardner Chamber of Commerce, Square Two, and the Gardner Redevelopment Authority to conduct a feasibility study for a business incubator facility in Gardner. When implemented, participants of the coalition will rent office space at the facility.

RECENT ACCOMPLISHMENTS:

- Formed community-based development corporation to promote affordable housing development.
- Secured funding through the Small Cities Block Grant to construct and operate a community center in the Olde English Village housing complex.
- Assisted 20 businesses secure micro-loans.
- Developed a peer support network.

AGENCY: Greater Holyoke, Inc.
187 High Street, Suite, 503
Holyoke, MA 01040
Telephone: (413) 536-4611

EXECUTIVE DIRECTOR: Ann McFarland Burke **BOARD PRESIDENT:** C. Barry Waite

DATE INCORPORATED: 1985

SERVICE AREA: "Four Lower Wards" in Holyoke, particularly central business district, and the commercial corridor.

OF BOARD SEATS: 53

NEIGHBORHOOD REVITALIZATION ISSUES:

- Unemployment
- Crime
- At risk youth
- Commercial vacancy and urban blight
- Grass root business assistance

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The Greater Holyoke, Inc. is in the process of organizing the Greater Holyoke CDC, which will be operated in the "four lower wards" in Holyoke. This community-based organization will conduct membership drives, establish a membership-based Board of Directors, adopt the Bylaws and the Articles of Incorporation.
- The agency is implementing a technical assistance and loan program in the downtown area for women and minorities mainly Latino entrepreneurs. The program will be implemented in collaboration with the Western Mass. Enterprise Fund, the Nueva Esperanza, the Working Capital Network, a panel of area lenders and quasi-public agencies with specific urban lending programs.

RECENT ACCOMPLISHMENTS:

- In order to support the on-going organizational development activities of the CDC, the agency has recently secured an Intern from the University of Massachusetts at Amherst. The CDC's fiscal conduit, the Greater Holyoke Foundation recently held an introductory meeting.
- A group of eight Latino entrepreneurs have recently graduated from their first business training class.

AGENCY: Greater Lawrence Community Action Council, Inc.
350 Essex Street
Lawrence, MA 01840
Telephone: (508) 681-4900 or (508) 681-4975

EXECUTIVE DIRECTOR: Philip F. Laverriere, Sr. **BOARD PRESIDENT:** Joseph Parolisi

DATE INCORPORATED: 1965

SERVICE AREA: Arlington District in Methuen

OF BOARD SEATS: 30

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable Housing
- Unemployment
- Crime

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The agency's Education and Training Division in collaboration with the neighborhood residents, is developing a CDC in the Arlington District of Methuen.
- Once the initial organizing activities are completed, the CDC will participate in the Methuen Building Safety Task Force. The task force, which is comprised of the city's Fire, Police, Building, Health and Safety Departments, City Solicitors, and the Mayor's Office will conduct an evaluation of the existing housing stock in Methuen.

RECENT ACCOMPLISHMENTS:

- The agency has already organized three neighborhood meetings pertaining to information and outreach, target area selection, and formation of an Interim Committee. Currently the 11-member Committee is in the process of adopting the agency's Bylaws.

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AGENCY: Hilltown Community Development Corporation
Main Street, P.O. Box 17
Chesterfield, MA 01012
Telephone: (413) 296-4536

EXECUTIVE DIRECTOR: Fran VanTreese

BOARD PRESIDENT: Scott Heyl

DATE INCORPORATED: 1981

SERVICE AREA: Chester, Chesterfield, Cummington, Goshen, Huntington, Middlefield, Plainfield, Westhampton, Williamsburg and Worthington

OF BOARD SEATS: 13

NEIGHBORHOOD REVITALIZATION ISSUES:

- The Housing Rehabilitation Program is currently rehabilitating 27 units of low-income housing.
- The Business Development Programs assist local low and moderate-income businesses by providing loans, one-on-one counseling, and technical assistance workshops.

PROJECTS AND PROGRAMS:

- Housing rehabilitation
- Small business lending/technical assistance
- After-school care
- Adult education
- Municipal accessibility projects
- Commercial space reuse feasibility study
- Tourism initiatives

RECENT ACCOMPLISHMENTS:

- Renovated over 90 houses through housing rehabilitation program.
- Provided over 50 small business loans and technical assistance to 100 small businesses.
- Provided homebuyer counseling to 50 local residents.
- Provided transportation services to 500 elder residents.
- Served over 40 elders from the Elder Home Care program.
- Provided fuel assistance benefits to area residents.
- Provided child care subsidies to 25 families.
- Founded family center.
- Published Annual Directory of local businesses.
- Brought 11 municipal buildings into compliance with the Americans with Disabilities Act (ADA).

AGENCY:

Hungry Hill Community Development Corporation
Corner of Armory and Carew Street, P.O. Box 352
Springfield, MA 01101
Telephone: (413) 733-9439

EXECUTIVE DIRECTOR: Patrick J. Leahy

BOARD PRESIDENT: John J. Keough, Jr.

DATE INCORPORATED: 1993

SERVICE AREA: Springfield

OF BOARD SEATS: 23

NEIGHBORHOOD REVITALIZATION ISSUES:

- Creation of affordable housing
- Increase community policing
- Increase owner-occupied housing
- Commercial revitalization

PROJECTS AND PROGRAMS HIGHLIGHTS:

- In cooperation with the Springfield Redevelopment Authority and the Springfield Housing Authority, the CDC provides home buyer assistance workshops, and is conducting an assessment of the existing housing stock in the target area for possible acquisition through tax title. During the past months, the CDC and three other nonprofit organizations have been working with the City of Springfield on a joint application for HOME funds. Five 2-family properties have been identified by the CDC which are in desperate need for rehabilitation.
- The CDC's Youth Committee is planning to initiate a Summer Youth Program for the handicapped children which includes the installation of handicap accessible exercise equipment in an area facility. Low-income area youths will be recruited for the installation.

RECENT ACCOMPLISHMENTS:

- As a newly formed CDC, the agency completed several organizational development activities, such as outreach and membership drive, board election, staff hiring, application for the tax-exempt status, and fund raising activities.
- A target area needs assessment survey was completed and will be incorporated into the CDC's Strategic Planning process.

AGENCY: Inquilinos Boricuas en Accion
405 Shawmut Avenue
Boston, MA 02118
Telephone: (617) 262-1342

EXECUTIVE DIRECTOR: Nelson Merced

BOARD PRESIDENT: Haydee Nazario

DATE INCORPORATED: 1968

SERVICE AREA: Boston's South End

OF BOARD SEATS: 17

NEIGHBORHOOD REVITALIZATION ISSUES:

- Development of youth center
- Economic development
- Development of a child care center

PROJECTS AND PROGRAMS:

- The CDC will preserve and renovate a 71-unit expiring use project which will transfer the property to resident/community control from investors.
- The Child Care Project provides training, support, and licensing of family day care providers. In addition, IBA will develop a new day care center for 80 children in conjunction with an existing provider.

RECENT ACCOMPLISHMENTS:

- Developed Taino Tower in 1990 as a 27-unit mixed use condominium building.
- Developed Residencia Betances, an 11-unit special lodging facility serving mentally- ill Latinos.

AGENCY: Lower Cape Cod Community Development Corporation
Main Street Mercantile, #6, P.O. Box 220
North Eastham, MA 02651
Telephone: (508) 240-7873

INTERIM

EXECUTIVE DIRECTOR: John Pershing

BOARD PRESIDENT: David Willard

DATE INCORPORATED: 1992

SERVICE AREA: Brewster, Chatham, Eastham, Harwich, Orleans, Provincetown,
Truro, Wellfleet.

OF BOARD SEATS: 21

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Economic development

PROJECTS AND PROGRAMS:

- The Rental Rehab Program will result in the creation of 20 to 25 units of affordable housing for low and moderate-income residents.
- The CDC is working with local fishermen, retailers and wholesalers to develop a marketing campaign to promote the sale of local seafood products.

RECENT ACCOMPLISHMENTS:

- Developed the CAPE MADE catalog and retail store which features products made by local low-income artists and craftpersons.
- Selected by the Brewster and Wellfleet housing authorities to develop 24 units of affordable rental housing utilizing FmHA financing.

AGENCY:

Main South Community Development Corporation
1020 Main Street
Worcester, MA 01603
Telephone: (508) 752-6181

EXECUTIVE DIRECTOR: J. Stephen Teasdale

BOARD PRESIDENT: William Sweeney

DATE INCORPORATED: 1988

SERVICE AREA: Main South

OF BOARD SEATS: 14

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Economic development

PROJECTS AND PROGRAMS:

- The 'Buy Worcester' program is designed to provide home ownership opportunities to families previously unable to afford a home. The CDC purchases and renovates distressed/abandoned 1 to 3-unit buildings in the neighborhood which are then sold to first-time home buyers whose incomes range from \$17,000 to \$35,000.
- The Strong and Safe Neighborhood program is an anti-crime/drug initiative which provides a 6-month violence prevention training project to help create safer neighborhoods in the City of Worcester. Fifty-three area residents will participate in the program.

RECENT ACCOMPLISHMENTS:

- Developed over 100 units of affordable housing.
- Developed three commercial projects with nine business tenants.

AGENCY: McKnight Community Development Corporation
25 St. James Avenue, Room 102
Springfield, MA 01109
Telephone: (413) 747-8447

EXECUTIVE DIRECTOR: David P. Gaby

BOARD PRESIDENT: Joseph Spruell, Jr.

DATE INCORPORATED: 1993

SERVICE AREA: McKnight neighborhood in Springfield

OF BOARD SEATS: 12

NEIGHBORHOOD REVITALIZATION ISSUES:

- Need for improved participation in the CDC
- Prevention of drug abuse
- Economic opportunities for area youth
- Strengthen primary community
- Historic preservation
- Linkages with external economic development institutions
- Opportunities for residents of assisted housing

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The CDC plans to conduct outreach to neighborhood residents through press releases, newsletters, and flyers. The agency's organizational activities include the development of an evaluation plan during fiscal year 1995.
- The CDC is in the process of renovating one to two houses on Florida Street. In addition to creating housing opportunities, the project aims at reducing drug/loitering problems in the area. The agency also plans to train young people for economic participation through "mentor" programs.
- McKnight CDC is planning to implement a computer training program utilizing existing network systems in Springfield.

RECENT ACCOMPLISHMENTS:

- This is a newly formed CDC. During 1993/1994 the agency elected a neighborhood-based Board of Directors, and obtained its tax-exempt 501 (C) (3) status from the Internal Revenue Service.

AGENCY: Millers River Self-Help Network Community Development Corp.
134 Chestnut Hill Avenue
Athol, MA 01331
Telephone: (508) 249-9295

EXECUTIVE DIRECTOR: J. David Young

BOARD PRESIDENT: Richard Watson

DATE INCORPORATED: 1980

SERVICE AREA: Athol, Irving, Orange, Petersham, Phillipston, Royalston, Salem,
Warwick, Wendell

OF BOARD SEATS: 12

NEIGHBORHOOD REVITALIZATION ISSUES:

- Access to credit for low-income, self-employed and small business owners
- Employment and training
- Affordable housing

PROJECTS AND PROGRAMS:

- The Business Incubator is located in a huge complex of buildings at a former industrial site. The incubator provides shared receptionist services, telephone answering, secretarial pool, fax, photocopier and conference room for new businesses.
- The Credit for the Lower Income Entrepreneur Program offers several credit products such as: a peer lending program; an installment loan program; short-term notes; and an individualized line of credit options for program participants.

RECENT ACCOMPLISHMENTS:

- Developed 23 single family homes.
- Sponsored Brookside Mobile Home Park tenants in acquisition of park.
- Rehabilitated three units in "uptown" Athol and six units of dilapidated housing in an historic Orange neighborhood to create cooperatives.
- Currently sponsoring former retirement home workers and private developers in an effort to develop an assisted living facility.
- Developed bank consortium micro-loan fund and is an active Western Massachusetts Enterprise Fund lender.
- Coordinated an IBM PC project which placed approximately 200 computer systems in homes, schools, businesses, and the nonprofit community.

AGENCY: Neighborhood Development Corporation of Jamaica Plain
31 Germania Street
Jamaica Plain, MA 02130
Telephone: (617) 522-2424

EXECUTIVE DIRECTOR: Richard Thal

BOARD PRESIDENT: Charles Hill

DATE INCORPORATED: 1976

SERVICE AREA: Jamaica Plain

OF BOARD SEATS: 21

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Open space
- Economic development
- Public safety
- Youth development

PROJECTS AND PROGRAMS:

- The Supermarket/Health Center Project will include the expansion of the Martha Elliot Health Center and the construction of a major supermarket in Hyde Square.
- The Haffenreffer Brewery provides retail and manufacturing space for 31 small businesses which employ 150 neighborhood residents.

RECENT ACCOMPLISHMENTS:

- Secured \$9.2M in financing for the Supermarket/Health Center project.
- Completed construction of the Hyde Square Cooperative which provided 41 units of new affordable housing.
- Completed the acquisition of the Carroll Building, a long time community eyesore.
- Signed Hyde Square Partnership with several other neighborhood organizations.

AGENCY: Neighborhood of Affordable Housing
28 Paris Street
East Boston, MA 02128
Telephone: (617) 567-5882

EXECUTIVE DIRECTOR: Philip Giffie

BOARD PRESIDENT: Mary Ellen Welch

DATE INCORPORATED: 1986

SERVICE AREA: East Boston

OF BOARD SEATS: 19

NEIGHBORHOOD REVITALIZATION ISSUES:

- Abandoned, foreclosed, and deteriorating properties
- Creation of affordable home ownership opportunities
- Revitalization of Maverick Square

PROJECTS AND PROGRAMS:

- The Eagle Hill Neighborhood Preservation Initiative, in conjunction with the City of Boston, rehabilitates distressed properties for home ownership and rental opportunities for low-income area residents.
- Senior Homeowner Services Program provides safety-related repairs for senior and disabled homeowners with limited incomes. Free labor is provided and recipients contribute 25% of the cost of materials. Over 600 families in East Boston, Charlestown, and the North End were assisted by this program thus far.

RECENT ACCOMPLISHMENTS:

- Restored historic (1847) Greek Revival building into a 16-unit SRO which is now listed on the National Register of Historic Places.
- Created the Economic Development Council to promote business growth and attract public and private investment.
- Rehabilitated 12 buildings to help reduce area blight.

AGENCY:

North Adams Community Development Corporation
85 Main Street, Suite 602
North Adams, MA 01247
Telephone: (413) 664-6369

EXECUTIVE DIRECTOR: Peter Hall**BOARD PRESIDENT:** Edna Rudnick**DATE INCORPORATED:** 1978**SERVICE AREA:** Northern Berkshire**# OF BOARD SEATS:** 14**NEIGHBORHOOD REVITALIZATION ISSUES:**

- Education
- Neighborhood revitalization
- Purchase and rehabilitation of deteriorated buildings

PROJECTS AND PROGRAMS:

- The Small Business Loan Program provides \$1.3M in loans and nearly \$5.8M in leveraged private financing for new and existing businesses North Adams.
- The Mohawk Theatre Restoration project is a classic movie theater in downtown North Adams which was acquired with funding from the City of North Adams to create a cultural center that will provide entertainment to local residents, and draw tourists to the area.

RECENT ACCOMPLISHMENTS:

- Rehabilitated six additional affordable housing units.
- Sponsored five performances to benefit Mohawk Theater restoration centers.
- Assumed management of Adams Small Cities Revolving Loan Program.
- Created the Business Development Center to assist area residents start new businesses and strengthen existing ones.

AGENCY:

Nuestra Comunidad Development Corporation
391 Dudley Street
Roxbury, MA 02119
Telephone: (617) 427-3599

EXECUTIVE DIRECTOR: Evelyn Friedman-Vargas **BOARD PRESIDENT:** Charles Grigsby

DATE INCORPORATED: 1981

SERVICE AREA: Dudley Area of Roxbury/North Dorchester

OF BOARD SEATS: 18

NEIGHBORHOOD REVITALIZATION ISSUES:

- Reuse of vacant land
- Small business development and support
- Create home ownership opportunities

PROJECTS AND PROGRAMS:

- The CDC plans to acquire small, vacant and abandoned properties for home ownership and low-income rental opportunities. Projects conducted in 1994 include the Stafford Heights Coop (42 units near completion); 4 Forrest Street (6 low-income rental units); and the Sargeant/Prince Block (30 efficiency units with four retail spaces).
- The CDC provided eight small business loans totaling \$85,000. The CDC is working with the Boston Services Collaborative to assist home owners in obtaining home improvement loans.

RECENT ACCOMPLISHMENTS:

- Developed 228 units of housing and 9,000 sq. ft. of commercial space
- Ninety units currently under development/construction

AGENCY: Nueva Esperanza, Inc.
401 Main Street
Holyoke, MA 01040
Telephone: (413) 533-9442

EXECUTIVE DIRECTOR: Robert Biagi **BOARD PRESIDENT:** Olga Candelario

DATE INCORPORATED: 1982

SERVICE AREA: South Holyoke

OF BOARD SEATS: 13

NEIGHBORHOOD REVITALIZATION ISSUES:

- Revitalization of South Holyoke, the Flats, Churchill and Prospect Heights

PROJECTS AND PROGRAMS:

- The Business Training Program targets Spanish-speaking small business owners and aspiring entrepreneurs. The program provides training sessions covering marketing, finance, business management, and up to ten hours of one-to-one technical assistance.
- The Housing Development Program has developed 150 units of low-income housing. In addition, the CDC operates a Property Management Office, and a Community Land Trust Program.

RECENT ACCOMPLISHMENTS:

- Rehabilitated 140 units of affordable housing, including 6 duplexes with 12 new units.
- Created Community Resource Center.
- Founded family center.
- Published Annual Directory of local businesses.
- Brought 11 municipal buildings into compliance with the Americans with Disabilities Act (ADA).

AGENCY: Oak Hill Community Development Corporation
226 Grafton Street
Worcester, MA 01604
Telephone: (508) 798-2705

EXECUTIVE DIRECTOR: Joanne Foster and
Harriet Lebow

BOARD PRESIDENT: Charles Buffone

DATE INCORPORATED: 1985

SERVICE AREA: Lower Grafton Hill and Union Hill

OF BOARD SEATS: 16

NEIGHBORHOOD REVITALIZATION ISSUES:

- Housing abandonment
- Public safety
- Economic development

PROJECTS AND PROGRAMS HIGHLIGHTS:

- Implemented a broad-based revitalization plan for the Union Hill neighborhood in Worcester including: housing investment and stabilization; public safety; youth, social and recreational programs; and community economic development.

RECENT ACCOMPLISHMENTS:

- Developed 50 units of housing for the elderly with on site supportive services.
- Renovated 17 affordable home ownership units.
- Renovated 21 units of affordable family rental housing.
- Developed open space and recreational facilities.
- Developed partnerships with health, educational, recreational and social institutions.

AGENCY:

Prime, Inc.
817 State Street
Springfield, MA 01109
Telephone: (413) 788-8490

EXECUTIVE DIRECTOR: Dan Hall**BOARD PRESIDENT:** Harold Langford**DATE INCORPORATED:** 1993**SERVICE AREA:** Mason Square**# OF BOARD SEATS:** 23**NEIGHBORHOOD REVITALIZATION ISSUES:**

- Commercial business development
- Affordable housing
- Job creation and retention
- Youth activities

PROJECTS AND PROGRAMS HIGHLIGHTS:

- The CDC identified an abandoned fire station in the Mason Square area which it plans to renovate into a commercial business incubator. A survey was conducted among vendors at a small plaza located in Holyoke to analyze pricing and space allocation criteria. Promotional and pre-development materials are presently being developed.
- The CDC intends to develop affordable housing projects in Mason Square through the HOME program, and is seeking the Community Development Housing Organization (CHDO) designation. Several distressed properties will be identified. Currently, one new construction and two rehabilitations are being planned.

RECENT ACCOMPLISHMENTS:

- Obtained tax-exempt 501(c)(3) status from IRS.
- Established Board of Directors.

AGENCY:

Salem Harbor Community Development Corporation
50 Leavitt Street, P.O. Box 8
Salem, MA 01970
Telephone: (508) 745-8071

EXECUTIVE DIRECTOR: James T. Haskell**BOARD PRESIDENT:** Robert Healey**DATE INCORPORATED:** 1979**SERVICE AREA:** Salem**# OF BOARD SEATS:** 18**NEIGHBORHOOD REVITALIZATION ISSUES:**

- Affordable housing
- Bank-owned abandoned buildings and lots
- Absentee landlords
- Underemployment

PROJECTS AND PROGRAMS:

- Successfully formed a working capital group for a minority micro-enterprise program. The committee includes community businesses, Chamber of Commerce, bankers, and the Salem State College Business Department. Workshops are conducted to provide information for small business entrepreneurs in strategic planning, accounting procedures, and capital financing.

RECENT ACCOMPLISHMENTS:

- Rehabilitated 11 abandoned buildings into a 77-unit cooperative housing project.
- Rehabilitated 45 units of affordable rental housing.
- Created Street Team, a group of neighborhood children was formed to clean trash from streets.
- Organized a photo documentary of the Point neighborhood by high school students.
- Established home ownership program.

Original Article

Effect of the 1992-1993 Season on the

Prevalence of Influenza

and the Role of the

Health Care System

James M. Thompson, MD, PhD

From the Department of Preventive Medicine
and the Center for Communications Programs,
University of California, San Francisco,
California.

Received for publication March 1, 1994.

OBJECTIVE: To determine the effect of the 1992-1993 season on the prevalence of influenza and the role of the health care system.

DESIGN: A descriptive study of the 1992-1993 season.

SETTING: The study was conducted in the San Francisco area.

PARTICIPANTS: The study included all patients who were seen by a primary care physician during the 1992-1993 season.

MEASUREMENTS AND MAIN RESULTS: The study found that the prevalence of influenza was significantly higher in the 1992-1993 season compared to the 1991-1992 season. The role of the health care system was also examined, and it was found that the health care system played a significant role in the management of influenza.

Key words: influenza, prevalence, health care system.

Influenza is a major cause of illness and death in the United States. Each year, approximately 35 million people are infected with the influenza virus, and about 36,000 people die from complications of the disease. The health care system plays a significant role in the management of influenza, and it is important to understand the effect of the 1992-1993 season on the prevalence of influenza and the role of the health care system.

AGENCY:

South Boston Community Housing, Inc.
72 A Street
South Boston, MA 02127
Telephone: (617) 268-9610

EXECUTIVE DIRECTOR: Martin Nee**BOARD PRESIDENT:** Robert Costello**DATE INCORPORATED:** 1983**SERVICE AREA:** South Boston**# OF BOARD SEATS:** 12**NEIGHBORHOOD REVITALIZATION ISSUES:**

- Affordable rental housing for families
- Affordable rental housing for elderly
- Small business development
- Residential development along industrial corridor

PROJECTS AND PROGRAMS:

- Provides loans up to \$15,000 through its small business loan fund program. The CDC offers technical assistance to small business entrepreneurs.
- The CDC recently purchased the Boston Beer Company for \$450,000. The building will be demolished and new construction is expected to begin shortly. Upon completion, the complex will provide housing for 47 South Boston elderly residents.

RECENT ACCOMPLISHMENTS:

- Developed 37 units of cooperative and affordable rental housing.
- Provided seven small business loans during first year of loan program.
- Secured \$500,000 for company expansion through local lenders which will result in the creation of 50 new jobs.

AGENCY:

United South End/Lower Roxbury Development Corporation
434 Massachusetts Avenue, Suite 404
Boston, MA 02118
Telephone: (617) 266-5451

EXECUTIVE DIRECTOR: Syvalia Hyman, III**BOARD PRESIDENT:** Dr. Muriel B. Knight**DATE INCORPORATED:** 1979**SERVICE AREA:** South End/Lower Roxbury**# OF BOARD SEATS:** 12**NEIGHBORHOOD REVITALIZATION ISSUES:**

- Affordable housing
- Employment
- Small business development

PROJECTS AND PROGRAMS:

- The CDC plans to acquire the 276-unit Mandella Housing Development through HOME funds. This complex consists of two high-rises and eight buildings.
- The CDC is working with the Boston Police Department on public safety initiatives which include resident safety, security and the elimination of illegal fire arms in the community.

RECENT ACCOMPLISHMENTS:

- Assisted D'Venures Unlimited, Inc. dba, Bob the Chef's Soul Food Restaurant, in securing a \$25,000 loan guarantee.
- Completed construction of the Roxbury Corners Cooperative Housing Development, a mixed income, limited equity cooperative with 54 residential units and commercial space.
- Organized the Washington/Northampton Association to promote safety and security for residents.
- Established the Columbus Avenue Business Association.

AGENCY:

Urban Edge Housing Corporation
2010 Columbus Avenue (Roxbury)
P.O. Box 1209; Jamaica Plain, MA 02130
Telephone: (617) 522-5515

EXECUTIVE DIRECTOR: Mossik Hacobian

BOARD PRESIDENT: Lillia Cooper

DATE INCORPORATED: 1974

SERVICE AREA: Jamaica Plain and the Egleston Square section of Roxbury and surrounding neighborhoods

OF BOARD SEATS: 15 with 7 alternates

NEIGHBORHOOD REVITALIZATION ISSUES:

- Access to affordable housing
- Employment

PROJECTS AND PROGRAMS:

- The Egleston Center is a newly created commercial building that will house the Fleet Bank branch and other commercial and retail tenants at the former site of the Egleston Square MBTA station.
- The Multi-Family Capital Improvements Program is renovating nearly 100 units of affordable housing for low-income area residents.

RECENT ACCOMPLISHMENTS:

- Renovated 110 units of owner-occupied housing.
- Constructed 16 units of new owner-occupied housing.
- Renovated 234 units of subsidized rental housing.
- Completed construction on 70 of 82 units in first round Boston Housing Partnership (BHP-I) program using Urban Edge Construction.
- Renovated a building to house the Egleston Square YMCA Youth Center, and provide temporary facilities for the new Fleet Bank Branch and the offices for the Community Services and Maintenance Department.
- Completed construction of the 50-unit Stony Brook Cooperative.

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AGENCY: Valley Community Development Corporation
16 Armory Street
Northampton, MA 01060
Telephone: (413) 584-6996

CHIEF EXEC. OFFICER: John Dunne

BOARD PRESIDENT: Scott Girard

DATE INCORPORATED: 1988

SERVICE AREA: Amherst, Easthampton, Hadley, Northampton

OF BOARD SEATS: 10

NEIGHBORHOOD REVITALIZATION ISSUES:

- Minority business development
- Affordable housing

PROJECTS AND PROGRAMS:

- The Self-Help Housing Program, an affordable housing program funded by a Technical Assistance Grant from the Farmer's Home Administration, will assist families to work together to construct each others' homes. Twenty single family homes will be constructed with the current grant.
- The First-time Home Buyer Program is an affordable home ownership program funded by EOCD's Soft Second Mortgage program and the Small Cities Program to provide home ownership counselling and loan financing to eligible participants.
- The Community Business Round Table is a support group of minority and low-income businesses formed to advocate for increased economic opportunities for its members.

RECENT ACCOMPLISHMENTS:

- Developed two SROs consisting of 26 rooms.
- Completed construction of 17 single family homes.
- Purchased 30 units of affordable family housing.
- Assisted 30 first-time home buyers with mortgage financing.
- Started Community Trust, an alternative financing source for small businesses.
- Made \$80,000 available in micro loans to small businesses.

AGENCY: Waltham Alliance to Create Housing
333 Moody Street, #201
Waltham, MA 02154
Telephone: (617) 891-6689

EXECUTIVE DIRECTOR: Marc Rudnick

BOARD PRESIDENT: Delores Kricker

DATE INCORPORATED: 1988

SERVICE AREA: Waltham

OF BOARD SEATS: 11

NEIGHBORHOOD REVITALIZATION ISSUES:

- Disinvestment and foreclosure of housing stock
- Tenant education
- Economic development including access to child care, employment opportunities, and small business opportunities
- Cultural diversity increase

PROJECTS AND PROGRAMS:

- The South Waltham Initiative rehabilitates neglected rental housing in South Waltham, maintains affordable rents, and helps to revitalize the area's economy.
- First project currently under development will convert an abandoned boarding house into permanent affordable rental units.
- Provides education to tenants on eviction, lead paint, and access to affordable day care.
- Assisting residents to gain access to economic development programs, and assisting non-English speakers in communicating with landlords, employment and social service agencies.

RECENT ACCOMPLISHMENTS:

- Relocated 200 tenants displaced by redevelopment of the Golden Maple Lodge boarding house.
- Activated the Waltham Housing Partnership.
- Led successful campaign to include affordable housing provisions in the Riverfront Overlay District zoning ordinance.

AGENCY:

Weir Economic & Industrial Revitalization Corporation
336 Weir Street, P.O. Box 2532
Taunton, MA 02780
Telephone: (508) 821-9347

EXECUTIVE DIRECTOR: Daphne Romanoff

BOARD PRESIDENT: Nancy Benoit

DATE INCORPORATED: 1982

SERVICE AREA: Weir Village

OF BOARD SEATS: 15 + 3 Ex-Officio

NEIGHBORHOOD REVITALIZATION ISSUES:

- Revitalization and economic development

PROJECTS AND PROGRAMS:

- Implemented a bilingual training program for new start-up entrepreneurs. Representatives from the Gaston Institute at U-Mass of Boston conduct workshops in Spanish on strategic planning and business management.

RECENT ACCOMPLISHMENTS:

- Co-developed the new Weir Riverfront Park.
- Worked with city and state officials to renovate the exterior of a historic, highly visible fire station.
- Achieved a liquor license cap for Weir Village.
- Completed a "Blighted Building Inventory Evaluation" on 12 sites.
- Sponsored a 1st Annual 1994 Taunton River Festival at Weir Village.

AGENCY: Westfield Community Development Corporation
53 Court Street
Westfield, MA 01085
Telephone: (413) 562-7221

EXECUTIVE DIRECTOR: Gary C. Partridge

BOARD PRESIDENT: Dr. Ronald Applbaum

DATE INCORPORATED: 1993

SERVICE AREA: Westfield

OF BOARD SEATS: 15

NEIGHBORHOOD REVITALIZATION ISSUES:

- Affordable housing
- Revitalization of Westfield's business center

PROJECTS AND PROGRAMS HIGHLIGHTS:

- A CDBG grant through the Westfield Community Development Department helped to create a small business loan and technical assistance program. The program will provide loans in three categories: \$1,000 to \$10,000; \$10,001 to \$50,000; and \$50,001 and up. Small loans up to \$10,000 will be financed through the Western Massachusetts Enterprise Fund. The other categories will be financed by a consortium of local banks.
- The program consists of three components; business recruitment, special promotion, and the Facade program. Business recruitment will be organized in collaboration with the City, Westfield Chamber of Commerce, and the redevelopment authority. The CDC special promotional activities include participation in several downtown events such as; Taste of the World, Fall Festival, Christmas in Westfield, July Sidewalk Sales, and the Farmers' Market.
- Plans to create a small business incubator facility in Westfield have been underway since April, 1994. Initial dialogue is occurring between city officials, business owners, potential site owners, and representatives of the Mass. Land Bank.

RECENT ACCOMPLISHMENTS:

- Recruited new CDC members and completed the election of Board of Directors.

COMMONWEALTH OF MASSACHUSETTS

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